LEECH | TISHMAN NELSONHARDIMAN

Healthcare Practice Group Overview

Leech Tishman's Healthcare Practice Group provides authoritative, industry-leading work in healthcare transactions, regulatory compliance and strategy, crisis response, and disputes.

Leech Tishman delivers sophisticated legal counsel to healthcare organizations, life sciences companies, digital health platforms, healthcare investors, and health-adjacent businesses nationwide. Our healthcare practice combines deep regulatory knowledge, experienced litigation advocacy, and practical transactional guidance to help clients navigate complex legal environments, high-stakes disputes, strategic transactions, government investigations, and periods of rapid growth or operational challenge.

Clients ranging from large publicly traded healthcare companies to emerging startups rely on Leech Tishman to address the legal and regulatory issues that shape modern healthcare delivery. Our attorneys support investment, innovation, expansion, and risk management across healthcare services, digital health, life sciences, behavioral health, post-acute care, pharmacy, laboratory, telehealth, consumer health, and healthcare technology markets.

In an industry shaped by rapid innovation, increasing consolidation, reimbursement pressure, evolving technology, and expanding regulatory oversight, we focus on delivering practical, strategic, and results-driven counsel that protects our clients' business, regulatory, financial, operational, and reputational interests. Our integrated approach allows us to advise not only on what the law requires, but also on how healthcare business models are structured, scrutinized, challenged, defended, and scaled in the real world.

Healthcare Regulatory Compliance

Our attorneys possess deep knowledge of healthcare policy, regulatory enforcement priorities, reimbursement systems, and the operational realities that determine how compliance issues arise in practice.

- Corporate Practice of Medicine
- Data Privacy & Cybersecurity
- FDA Compliance and Defense
- Governance
- Medicare & Medicaid
- Regulatory Opinion Letters & Memoranda
- Revenue Cycle, Billing & Documentation Risk
- State Regulatory Compliance, Licensure, and Scope of Practice
- Telemedicine

Healthcare Corporate Transactions

We understand the consolidation trends, emerging care models, reimbursement pressures, private equity investment strategies, and regulatory constraints shaping healthcare transactions, and we bring that industry insight to every deal.

- Corporate Finance
- Distressed Financing
- Due Diligence
- Licensing & Change-of-Ownership Issues
- Mergers & Acquisitions
- New Ventures
- Organizational & Corporate Structuring
- Private Equity
- Purchase & Sale Agreements
- Strategic Affiliations

Healthcare Litigation

We regularly litigate complex business issues that financially impact the operation of business and government entities operating in the healthcare space. Our litigation strategy reflects our regulatory expertise within an increasingly transformative healthcare system.

- Alternative Dispute Resolution
- Commercial Litigation
- False Claims Act
- Fraud & Abuse
- Labor & Employment
- License Defense
- Medical Staff Representation
- Medical Staff/Peer Review Counsel
- Reimbursement Disputes
- Writs & Appeals

Healthcare Government Investigations

Our firm represents healthcare organizations, executives, providers, investors, and individuals in government investigations and enforcement matters involving federal and state healthcare agencies.

- Administrative Appeals
- DEA Investigations
- DOJ, HHS-OIG, CMS, OCR & State Agency Matters
- FDA Enforcement
- Fraud & Abuse
- HIPAA, and Breach-Related Investigations
- Medicaid Fraud Control Unit investigations
- UPIC, MAC, RAC, & Commercial Payor Audits
- Stark Law and Anti-Kickback Statute investigations

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Services

- Healthcare regulatory compliance and strategic advisory services
- Corporate practice of medicine and management services organization structuring
- Stark Law, Anti-Kickback Statute, and fraud and abuse counseling
- False Claims Act risk assessment and defense
- Medicare, Medicaid, and commercial payor reimbursement matters
- Revenue cycle, coding, billing, documentation, and overpayment risk
- Government audits, investigations, and enforcement proceedings
- Recovery audits, recoupment demands, and payor disputes
- Regulatory opinion letters and memoranda
- HIPAA, HITECH, state privacy laws, cybersecurity, and healthcare data governance
- Artificial intelligence in healthcare and digital health regulation
- Telehealth, remote patient monitoring, and technology-enabled care models
- FDA compliance and defense
- DEA and controlled substances compliance
- Behavioral health and addiction treatment regulation
- Laboratory, pharmacy, diagnostic, and ancillary services compliance
- Healthcare private equity, platform, and MSO transactions
- Mergers, acquisitions, joint ventures, divestitures, and strategic affiliations
- Business entity formation and healthcare business structuring
- E-commerce, consumer health, wellness, and health-adjacent business models
- Healthcare governance, medical staff, credentialing, and peer review matters
- Purchase and sale agreements involving healthcare businesses
- Crisis response and enterprise risk management
- Administrative proceedings and healthcare regulatory litigation

Clients

- Addiction Treatment
- Aesthetic Medicine/Beauty/Medical Spas
- Alternative Medicine Providers
- Ambulatory Surgery Centers
- Assisted Living Facilities
- Behavioral Healthcare
- Biologics
- Cannabis Cultivators, Dispensaries, Investors, and Manufacturers
- Clinical Research
- Consumer Medicine
- Dentists
- Diagnostic Imaging/Testing
- Digital Health
- Direct to Consumer Health
- DNA Testing
- Durable Medical Equipment
- Federally Qualified Health Centers
- Genomics
- Health Plans
- Home Health Agencies
- Hospices
- Hospitals & Health Systems
- Independent Physician Associations
- Laboratories
- Laboratory Testing
- Long-Term Care
- Managed Care Entities
- Management Services Organizations
- Medical Devices
- Medical Staff Representation
- Mental Health Professionals
- Nurses/Allied Professionals
- Nutraceuticals/Dietary Supplements
- Pharmacies and Pharmaceutical Companies
- Physical Therapists
- Physician Practices
- Physician-Hospital Ventures
- Plastic Surgery
- Professional License Defense
- Senior Services
- Skilled Nursing
- Value-Based Care
- Youth and Family Services